LOS ANGELES REGIONAL PLAN 2022 UPDATE

This update is provided for Los Angeles regional stakeholders, consortium members, and the general public. This update is a companion document to the 2021-2024 Los Angeles Regional Plan and information published on the Los Angeles Regional Consortium website, www.losangelesrc.org.

K-12 stakeholders interested in applying for Round 5 funding through the K-12 Strong Workforce Program are encouraged to consult this update in conjunction with the 2021-2024 Los Angeles Regional Plan.

Los Angeles Regional Consortium (LARC)

Prior to January 1, 2022, Los Angeles and Orange County were served under the Los Angeles / Orange County Regional Consortium (LAOCRC), and the Fiscal Agent was Rancho Santiago Community College District (RSCCD). Effective January 1, 2022, LAOCRC split into the Los Angeles Regional Consortium and the Orange County Regional Consortium (OCRC). RSCCD continued as Fiscal Agent for OCRC, and Pasadena Area Community College District became Fiscal Agent for the Los Angeles Regional Consortium.

The Los Angeles Regional Consortium (LARC) consists of 19 community colleges across 11 community college districts. LARC serves as a regional framework to communicate, coordinate, collaborate, promote, and plan a career and technical education and workforce and economic development in the Los Angeles Region. The LARC Fiscal Agent and host of the Regional Consortium Chair is Pasadena Area Community College District (PACCD), located at 1570 East Colorado Boulevard, Pasadena, CA 91106.

The 19 LARC community colleges and their 11 corresponding districts are:

College	Community College District (CCD)
1. Cerritos College	1. Cerritos CCD
2. Citrus College	2. Citrus CCD
3. Compton College	3. Compton CCD
4. El Camino College	4. El Camino CCD
5. Glendale Community College	5. Glendale CCD
6. Long Beach City College	6. Long Beach CCD
7. Mt. San Antonio College	7. Mt. San Antonio CCD
8. Pasadena City College	8. Pasadena Area CCD
9. Rio Hondo College	9. Rio Hondo CCD
10. Santa Monica College	10. Santa Monica CCD
11. East Los Angeles College	11. Los Angeles CCD
12. Los Angeles City College	
13. Los Angeles Harbor College	
14. Los Angeles Mission College	
15. Los Angeles Trade-Technical College	
16. Los Angeles Southwest College	
17. Los Angeles Valley College	
18. Pierce College	
19. West Los Angeles College	

LARC Governance Structure

In the spring of 2021, PACCD convened the region in a facilitated dialog to examine the current governance structure and imagine a revised one. The result is a forward-facing governance model that reflects the needs and desires of the region and enables the work of the consortium to be carried forward in a collaborative and transparent manner, befitting a successful regional consortium.

GOVERNANCE MODEL

The Governance Model demonstrates the mechanism used by the consortium to translate the elements of the governance framework. It leads with guiding principles for inputs and additional guiding principles for outputs. Additionally, there are support practices, procedures, and responsibilities detailed within the model.

Guiding Principles - inputs (Purpose):

- Advocacy-Driven
- Equity-Minded
- Culture of Trust
- Demonstrated Transparency
- Collaborative Practices
- Consistency

Guiding Principles - outputs (Student Success Outcomes):

- Accountability
- Compliance
- Performance
- Increased Access
- Removal of Barriers

Woven throughout the Governance Model is the intent to leverage technology to achieve optimal results, streamline communication throughout the region, and actively engage in practices that result in data-driven decision making and reporting at all levels.

Responding to the defined needs of the region, overarching goals of the Governance Structure include the following:

- Increased effectiveness
- Improved coordination
- Improved clarity
- Greater visibility with the State
- Improved communication

The LARC Governance Structure was designed from inputs received from the field, key stakeholders, and in conjunction with research and study of multiple governance structures across the country and outside of the U.S.

Elements to the structure:

Workgroups

The Workgroups are the creators of regional projects. The workgroups are led by a Chair (Dean) and supported by LARC Project Coordinators, Deans, Faculty, Career Service Talent, Employers, K-14 Technical Assistance Provider (TAP), and K-12 Pathway Coordinators.
Regional projects are generated from this body with a focus on a single outcome.

- Career Pathways
- Student Employment
- Work-Based Learning
- Employer Training

Each of these Workgroups will frame their efforts within a defined growth economy (Green, Readiness, Remote, Logistics, and Automated). As do the faculty hubs.

The work of these Workgroups is supported by the Employer Engagement Plan, outreach efforts, student panel input, Los Angeles Centers of Excellence, CCW and the Office of Institutional Effectiveness Data Taskforce.

Once the projects are generated, they move up to the innovation council.

Innovation Council

The Innovation Council serves as the liaison between the Workgroups and the Workforce Council. It is comprised of Workgroup Chairs (Deans) and LARC Chair. The primary function of the Innovation Council is to present projects created by the Workgroups to the Workforce Council for endorsement.

Workforce Council

The Workforce Council serves as the Endorsement/ decision-making body of the Governance Structure. The voting members of the Workforce Council are the 19 CEO-appointed CTE Deans and CIOs representing regions 6, 7, and 8. Non-voting members are all CE Partners.

- Recommend, review and approve new/modified CTE degrees and certificates through the program review process.
- Review/endorse annual work plans/budgets that are specific to the region.
- Review/endorse funding and region-wide project recommendations to the CEOs.
- Develop and champion regional projects.
- Review/evaluate region-wide project performances.
- Review/approve the region's priority and emerging clusters.
- Participate in K-12 SWP activities/decisions, as appropriate.
- Participate in 360 personnel evaluation for LARC Consortium Chair/Associate Vice President and LARC support talent.

The Workforce Council is committed to acting in the best interest of the region. Members of the council agree to the following:

- Provide leadership and support for regional efforts.
- Promote regional collaboration.
- Seek input from constituents and experts in order to make informed decisions.
- Promote & demonstrate open communication and transparency between the council, colleges and stakeholders.
- Attend Workforce Council meetings.
- Act as a liaison to their college leadership, faculty and staff.

The Workforce Council has the ability to create Task Forces for the purposes of researching, reporting, and finding solutions to ongoing issues within the region. Task Forces are considered subsets of the Workforce Council.

CEO Council

The CEO Council consists of 19 College Presidents and LACCD Chancellor within the Los Angeles region. The CEO Council serves as:

- The advice and consent body of the consortium, allowing for direct feedback on projects and an opportunity for iterations of projects to happen in a timely, efficient, and effective manner. AND final approver of projects endorsed by the workforce council once any iterations are completed.
- Final approver to the distribution formula for the Strong Workforce regional funds and regional plans.
- Participate in 360 degree personnel evaluation for LARC Consortium Chair/Associate Vice President.
- Appoints a CTE Dean as a college representative to the Workforce Council.

A key function of this body is to advocate on behalf of the consortium. The importance of this role cannot be overstated, particularly as it relates to removing barriers for the consortium to achieve its overarching goals and for students making their way through the community college system. This work is undertaken by a *CEO Action Coalition*, which is led by the LACCD Chancellor in collaboration with college Presidents and employer CEOs, who address issues of public policy and systemic barriers as they relate to equity, economic empowerment, and education.

Support to the Structure:

The effort of these Workgroups is supported by the Employer Engagement Plan, outreach efforts, student panel input, Los Angeles Centers of Excellence (COE), the Office of Institutional Effectiveness Data Taskforce, and the Center for a Competitive Workforce (CCW).

The Employer Engagement Plan: Assess current baseline information and set clear outcomes and outputs supported by a robust framework for monitoring, self-evaluation and action planning. It aims to support increased employability for students and to effectively respond to employers' needs.

Faculty/Employer Innovation Hubs: Populated by CCC administration, faculty, workforce boards, AJCC's, community-based organizations and both public and private industry partners. Each Hub engages with,

solicit ideas from, and builds alignment and commitment from a complex network of both regional and local stakeholder groups. These stakeholders include the Senate Presidents, Senate Faculty Committees, ASCCC Executive Council, Curriculum Committees, Discipline Committees, Organizational Effectiveness, CE Deans, and Vice Presidents.

Faculty Innovation Hubs primarily focus on three priority goals:

1. Building a "gathering space" for regional faculty leaders.
2. Develop solutions responsive to the COVID-19 and other concerns cited in the Burning Glass report: "After the Storm: The Jobs and Skills that will Drive the Post-Pandemic Recovery."
3. Creating a Badge System for faculty professional development.

Student Panels: Students from around the region participate in monthly discussions around key issues facing community college students. Their voices aid in the decision-making process and provide project validation/relevance. The panel integrates students into the CTE program design process to identify needed system improvements and ultimately advocate for the policy and practice changes they want to see.

Center of Excellence (COE): Hosted at Mt. San Antonio College, the Center of Excellence provides invaluable labor market research and the LARC will continue to rely on this research to guide and inform its work.

Office of Institutional Effectiveness Task Force: Representatives from each of the 19 community colleges Institutional Effectiveness focus on finding solutions to data gaps and assisting with the centralization and standardization of data within the region.

Center for a Competitive Workforce (CCW): The CCW focuses its work on engagement and partnership between the 19 community colleges in the region and employers from high-growth industry sectors. Working with the COE and the OIE Task Force, the CCW supports the consortium in its efforts to make data-driven decisions.

FEEDBACK AND EVALUATION FOR CONTINUOUS IMPROVEMENT

At the core of continuous improvement, LARC must work at creating an improvement culture rooted in three practices:

1. *Ensuring Regional Performance transparency* starts with publicizing regional goals then tailoring them to individual colleges. Progress toward those goals will be transparently tracked on the LARC data dashboard.
2. *Knowledge sharing* to scale best practices across colleges. Bringing together regional subject matter experts will promote informal and formal knowledge sharing and facilitate relevant exploration while building shared accountability among all groups.
3. *Stakeholder involvement* with regional stakeholders to capture their perspectives and insights.

The LARC Program Monitors evaluate the progress of projects and are the key to continuous improvement. Among other objectives, their work ensures that project objectives are aligned with regional goals; that the purpose of the project allocations are fulfilled, and that grant activities are consistent with state legislation, standards and procedures. Their overarching obligation is to assess LARC successes, gaps, barriers, best practices, effectiveness, and compliance.
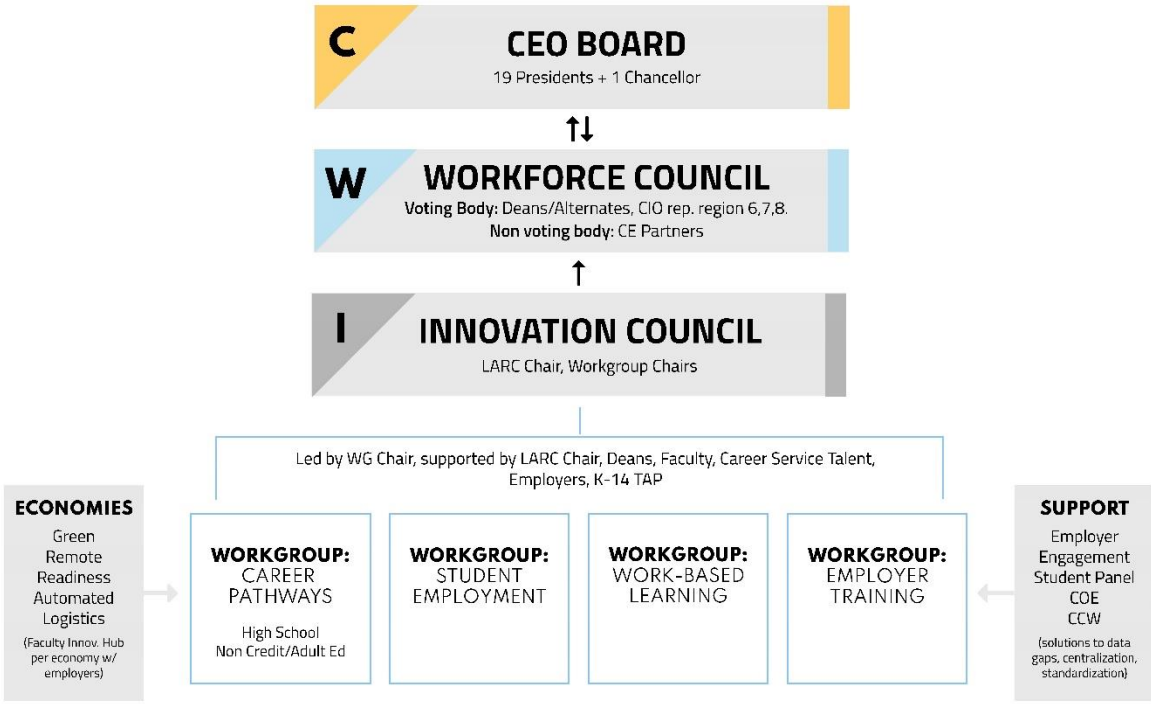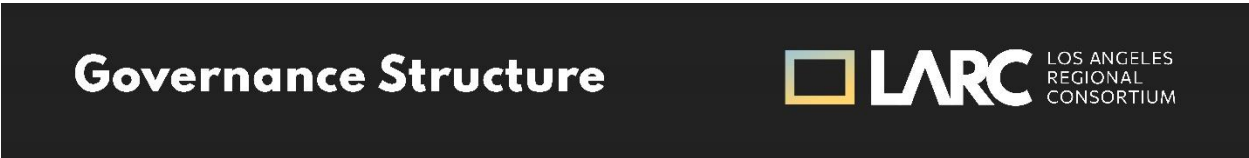
LARC Governance Model

The LARC Governance Model described on the previous pages is represented in graphic form on this page and the next page.
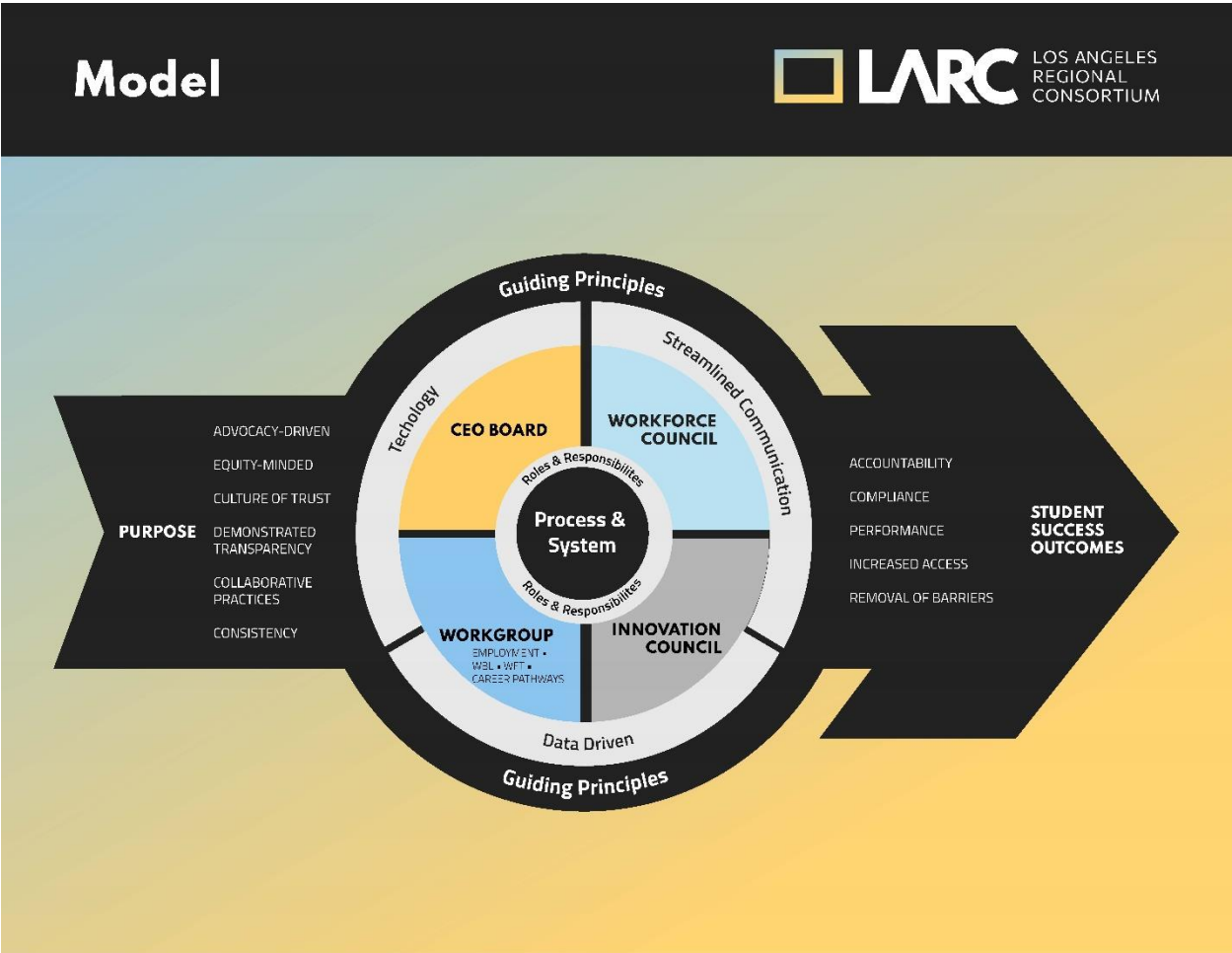
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Analysis of Labor Market Needs

At 4,058 square miles, Los Angeles County is the 11th largest county in California. As of January 1, 2021, the county had a total population of 10,044,458 residents, down 0.9% from 10,135,614 in January of 2020. This modest 12-month decrease is in line with California as a whole, declining for the first time since population estimates have been recorded (declining 0.46% to 39,466,855, down 182,083 residents). Los Angeles is the most populous county in the U.S, with nearly twice as many residents as the next most populous, Cook County, Illinois (5,150,233 residents), and more than three times more populous than the next largest county in California, San Diego (3,338,330 residents). If Los Angeles County were its own state, it would be the 10th largest by population.
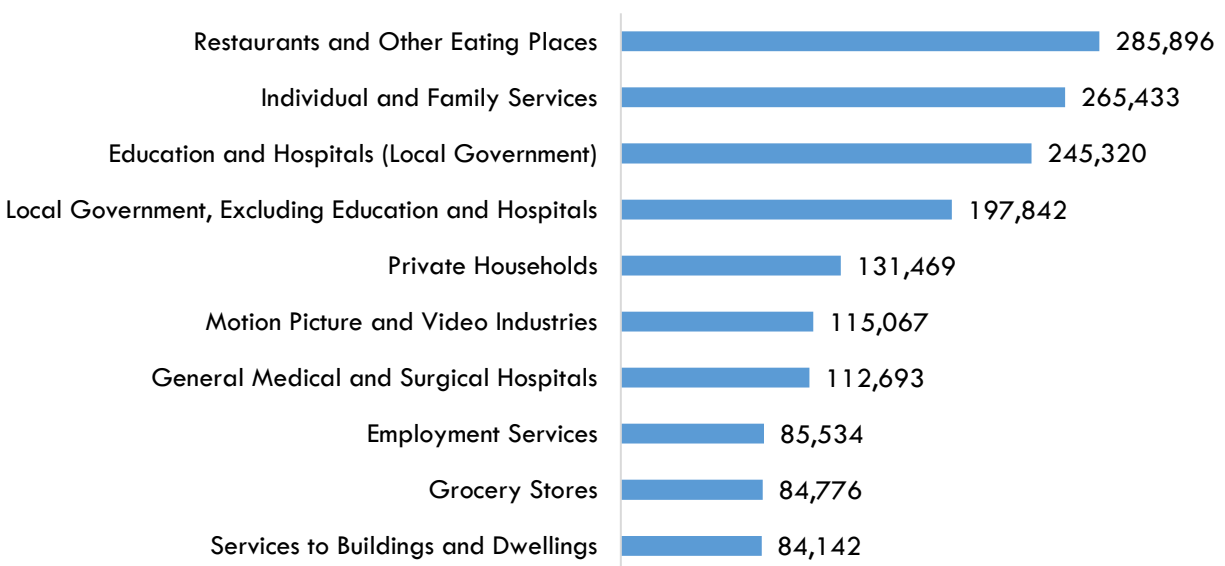
COVID-19 disclaimer: COVID-19 has caused an abrupt disruption to all industry sectors, unprecedented job loss and unemployment insurance claims, as well as created uncertainty regarding when the economy will rebound and what the new normal will look like. At this time, it is not possible to quantify the impact of COVID-19 on projections of industry employment. Therefore, the projections included in this report do not take the impacts of COVID-19 into account.

In 2020, there were 4.90 million jobs in Los Angeles County, and 19.03 million in California. Approximately 26% of all jobs in the state are in Los Angeles County. The top three industries in Los Angeles County in 2020 were: restaurants and other eating places; individual and family services; and education and hospitals (local government).

Figure 1: Top 10 Industries by Job Count, 2020

Industry	Job Count
Restaurants and Other Eating Places	285,896
Individual and Family Services	265,433
Education and Hospitals (Local Government)	245,320
Local Government, Excluding Education and Hospitals	197,842
Private Households	131,469
Motion Picture and Video Industries	115,067
General Medical and Surgical Hospitals	112,693
Employment Services	85,534
Grocery Stores	84,776
Services to Buildings and Dwellings	84,142

Over the next five years, 2020 to 2025, Los Angeles County is projected to add 55,320 more jobs, a 1% increase by 2025. Individual and family services will add the most jobs, followed by outpatient care centers, and couriers and express delivery services.

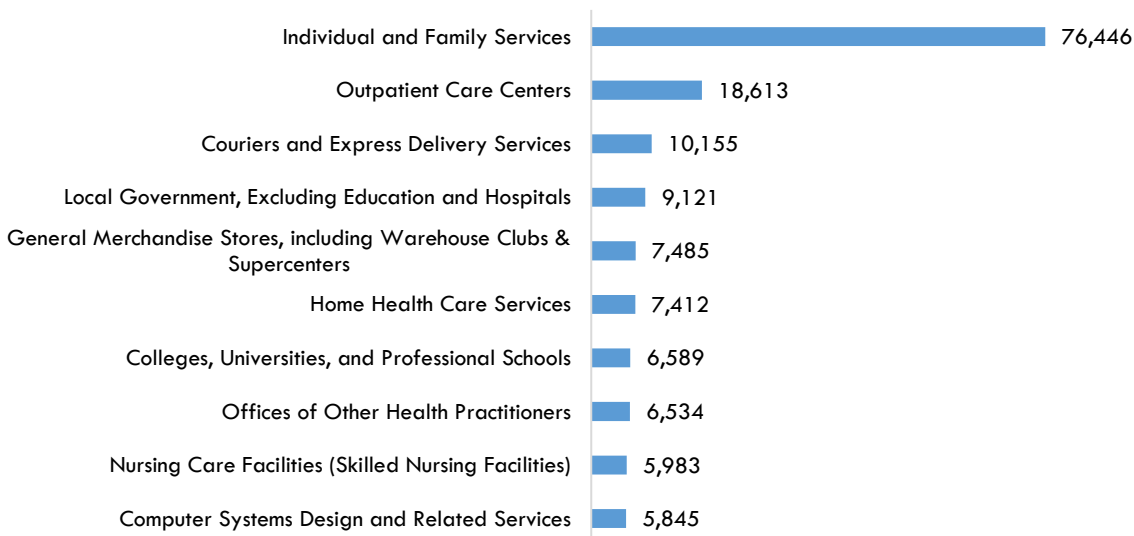Figure 2: Top 10 Industries Adding the Most Jobs, 2020-2025

Industry	Jobs
Individual and Family Services	76,446
Outpatient Care Centers	18,613
Couriers and Express Delivery Services	10,155
Local Government, Excluding Education and Hospitals	9,121
General Merchandise Stores, including Warehouse Clubs & Supercenters	7,485
Home Health Care Services	7,412
Colleges, Universities, and Professional Schools	6,589
Offices of Other Health Practitioners	6,534
Nursing Care Facilities (Skilled Nursing Facilities)	5,983
Computer Systems Design and Related Services	5,845

Figure 3 shows the top 10 middle-skill occupations in Los Angeles County, based on the number of annual openings. Nearly 7% of all annual openings in the county are represented by these 10 occupations, with registered nurses and bookkeeping, accounting, and auditing clerks having the most openings.

Figure 3: Top 10 Occupations, based on Number of Annual Openings

SOC	Occupation	2020 Jobs	2025 Jobs	5-Year Change	5-Year % Change	Avg. Annual Openings	Entry-Level Hourly Earnings*	Experienced Hourly Earnings*
29-1141	Registered Nurses	87,329	94,176	6,847	8%	5,713	$45.00	$65.26
43-3031	Bookkeeping, Accounting, and Auditing Clerks	50,859	48,325	(2,534)	(5%)	5,271	$18.56	$29.20
53-3032	Heavy and Tractor-Trailer Truck Drivers	43,932	45,655	1,722	4%	4,872	$18.13	$29.05
31-1131	Nursing Assistants	34,526	38,828	4,302	12%	4,606	$15.30	$20.05
25-9045	Teaching Assistants, Except Postsecondary	39,384	39,394	10	0%	3,823	$15.17	$21.01
31-9092	Medical Assistants	22,034	23,656	1,622	7%	2,574	$14.97	$21.65
29-2061	Licensed Practical and Licensed Vocational Nurses	23,364	25,794	2,430	10%	2,177	$24.75	$34.54
25-3031	Substitute Teachers, Short-Term	20,475	20,049	(426)	(2%)	2,149	$15.26	$24.45
33-3051	Police and Sheriffs Patrol Officers	26,397	27,764	1,367	5%	2,080	$44.70	$64.23
47-2111	Electricians	17,532	18,463	931	5%	1,963	$23.33	$46.03

Entry-level is 25th percentile hourly wages and experienced is the 75th percentile.

Regional Priorities

Priorities for the Los Angeles Region have remained consistent with the [2021-2024 Los Angeles Regional Plan](#).

In December 2020, LA colleges adopted strategic priorities and priority and emerging sectors for 2021-2024 which were included in the regional plan. The Los Angeles Regional Plan for 2021-2024 was vetted by the 19 Los Angeles community colleges in the fall of 2020 and approved by the LAOCRC Governance Council on January 14, 2021.

Los Angeles Regional Priorities, 2021-2024:

1. Consciously and intentionally infuse diversity, equity, and inclusion in all strategies and activities.
2. Maximize sustained industry engagement.
3. Strengthen CE career pathways and programs of study.
4. Implement strategies and activities to help students complete the CE pipeline.
5. Address the needs of business and industry in identified priority and emerging sectors.
6. Demonstrate the regional impact of SWP investments.
7. Support CE faculty professional development.
8. Explore and implement effective strategies for serving students in a COVID-19 environment.
9. Build and nurture relationships with internal and external stakeholders.

Priority Industry Sectors

Los Angeles Regional Priority and Emerging Sectors, 2021-2024:

Priority Sectors:

- Advanced Manufacturing

- Advanced Transportation and Logistics

- Business and Entrepreneurship

- Energy, Construction, and Utilities

- Global Trade

- Health

- ICT/Digital Media

- Life Sciences/Biotech

Emerging Sector:

- Retail, Hospitality, and Tourism

LA SWP Regional Projects

Regional projects for 2020-21 and 2021-22 are listed below, as well as projects using unspent funds.

SWP 2021-22 REGIONAL PROJECTS

Project	Lead College	Partner Colleges	Project Lead email	Budget
Allied Health	West LA	ELAC, El Camino, LA City, LA Harbor, LA Mission, LA Pierce, LA Southwest, LA Trade-Tech, Long Beach, Mt. SAC, Pasadena, Rio Hondo	Carmen Dones donescm@wlac.edu	$800,000
Career Pathways Partnership	Rio Hondo	All 19 colleges	Dr. Lyla Eddington LylaEddington@gmail.com	$3,189,020*
Data Science CIS	Santa Monica	ELAC, El Camino, Glendale, LA City, LA Harbor, LA Mission, LA Pierce, LA Valley, Long Beach, Mt. SAC, Pasadena	Nancy Cardenas Cardenas_nancy@smc.edu	$950,000
Entertainment and LA Creative Economy	Rio Hondo	Citrus, ELAC, El Camino, LA City, LA Harbor, LA Pierce, LA Southwest, LA Trade-Tech, LA Valley, Long Beach, Mt. SAC, Pasadena, Santa Monica, WLAC	Mike Slavich mslavich@riohondo.edu	$1,100,000
Noncredit Career Pathways	Mt. SAC	All 19 colleges	Shannon Rider srider@mtsac.edu	$1,785,000
Regional Occupational Clusters	Long Beach	Citrus, Compton, ELAC, Glendale, LA City, LA Harbor, LA Mission, LA Pierce, LA Southwest, LA Trade-Tech, LA Valley, Pasadena, Rio Hondo, Santa Monica, WLAC	Anthony Pagan apagan@lbcc.edu	$912,946* *to be reconsidered in 2022 after augmentation
Regional Job Placement and Employment Success	East LA	Citrus, Compton, El Camino, LA City, LA Harbor, LA Mission, LA Pierce, LA Southwest, LA Trade-Tech, LA Valley, Long Beach, Mt. SAC, Pasadena, Rio Hondo, Santa Monica, WLAC	Kendra Madrid madridk@elac.edu	$2,850,000
Retail, Hospitality, and Tourism	East LA	El Camino, LA City, LA Harbor, LA Mission, LA Pierce, LA Southwest, LA Trade-Tech, Long Beach, Pasadena, Rio Hondo, Santa Monica, WLAC	Kendra Madrid madridk@elac.edu	$927,000
Total Regional				**$12,513.966**

SWP 2021-22 REGIONAL PROJECTS, CONTINUED

The projects below are Foundational projects approved by the LAOCRC Governance Council on April 22, 2021.

Project	Lead College	Partner Colleges	Project Lead email	Budget
Employment Outcomes – EMSI	Pasadena	Foundational project serving all 19 colleges	Salvatrice Cummo scummo@pasadena.edu	$266,000
Faculty Innovation Hub	Pasadena	Foundational project serving all 19 colleges	Salvatrice Cummo scummo@pasadena.edu	$750,000
Marketing Leads Conversion	Pasadena	Foundational project serving all 19 colleges	Salvatrice Cummo scummo@pasadena.edu	$150,000
Program Finder	Pasadena	Foundational project serving all 19 colleges	Salvatrice Cummo scummo@pasadena.edu	$300,000
Regional Marketing	Santa Monica	Foundational project serving all 19 colleges	AJ Adelman Adelman_alan@smc.edu	$1,000,000
Regional Industry Engagement and Employment Pipeline Development	Pasadena	Foundational project serving all 19 colleges	Salvatrice Cummo scummo@pasadena.edu	$300,000
UNITE-LA Employer Engagement	Pasadena	Foundational project serving all 19 colleges	Salvatrice Cummo scummo@pasadena.edu	$300,000
Total Foundational				**$3,066,000**
Total 2021-22				**$16,177,510**

SWP 2020-21 REGIONAL PROJECTS

Project	Lead College	Partner Colleges	Project Lead email	Budget
BioScience Training	Pasadena	Cerritos, Citrus, Compton, ELAC, El Camino, Glendale, LA City, LA Harbor, LA Mission, LA Pierce, LA Trade-Tech, LA Valley, Rio Hondo, Santa Monica, WLAC	Dr. Wendie Johnston Wendie.johnston@pasadenabio.org	$1,531,779
California Cloud Workforce	Santa Monica	Cerritos, Citrus, ELAC, El Camino, Glendale, LA City, LA Harbor, LA Mission, LA Southwest, LA Trade-Tech, LA Valley, Long Beach, Mt. SAC, Pasadena, WLAC	Nancy Cardenas Cardenas_nancy@smc.edu	$710,000
Career Pathways Specialist	Rio Hondo	All 19 colleges	Dr. Lyla Eddington LylaEddington@gmail.com	$3,189,510
ECU Skilled Workforce	Rio Hondo	Citrus, ELAC, El Camino, Glendale, LA City, LA Mission, LA Southwest, LA Trade-Tech, Long Beach, Mt. SAC, Pasadena, WLAC	Bruce Noble Bruce.noble@riohondo.edu	$894,172
eCTE Distance and Digital Learning	LA Trade-Tech	ELAC, El Camino, LA City, LA Harbor, LA Mission, LA Southwest, Long Beach, Mt. SAC, Pasadena, Rio Hondo, Santa Monica, WLAC	Jess Guerra guerraj@lattc.edu	$2,875,000
LA Data Project	Pasadena	Foundational project serving all 19 colleges	Salvatrice Cummo scummo@pasadena.edu	$1,500,000
LA Nursing Curriculum Consortium	Rio Hondo	Cerritos, Citrus, Compton, ELAC, El Camino, Glendale, LA City, LA Harbor, LA Southwest, LA Trade-Tech, LA Valley, Long Beach, Mt. SAC, Pasadena	Shari Herzfeld sherzfeld@riohondo.edu	$780,000
Marketing	Pasadena	All 19 colleges	Salvatrice Cummo scummo@pasadena.edu	$1,425,000
Noncredit Career Pathways	M. SAC	All 19 colleges	Shannon Rider srider@mtsac.edu	$1,625,000
Teacher Prep Pre-Apprenticeship	El Camino	Cerritos, Citrus, ELAC, LA City, LA Mission, LA Pierce, LA Southwest, LA Trade-Tech, Long Beach, Mt. SAC, Rio Hondo, WLAC	Yadira Arellano yarellano@elcamino.edu	$343,746
Transportation Workforce Readiness	LA Trade-Tech	LA Harbor, LA Valley, Long Beach, Santa Monica, WLAC	Jess Guerra guerraj@lattc.edu	$569,100
Total				**$15,443,307**

UNSPENT FUNDS

On December 21, 2021, the Chancellor's Office issued Memo #21-017, providing guidance on the use of unspent funds from previous SWP rounds. LA applied the guidance to unspent funds from 2017-18 and 2018-19.

In November 2021, the LA Workforce Council recommended the following projects using unspent funds from 2018-19. These funds must be fully expended by April 1, 2022.

SWP REGIONAL PROJECTS USING UNSPENT FUNDS FROM 2018-19

Project	Lead College	Partner Colleges	Project Lead email	Budget
LA-2183 Noncredit Career Pathways	M. SAC	All 19 colleges	Shannon Rider srider@mtsac.edu	$286,843
LA-2183 Teacher Prep Pre-Apprenticeship	El Camino	Cerritos, Citrus, ELAC, LA City, LA Mission, LA Pierce, LA Southwest, LA Trade-Tech, Long Beach, Mt. SAC, Rio Hondo, WLAC	Yadira Arellano yarellano@elcamino.edu	$286,843
Total				**$573,686**

The use of unspent funds from 2017-18 was decided by LAOCRC prior to January 1, 2022. The projects below received unspent funds from 2017-18, which must be fully expended by April 1, 2022.

SWP REGIONAL PROJECTS USING UNSPENT FUNDS FROM 2017-18

Project	Lead College	Partner Colleges	Project Lead email	Budget
Center for a Competitive Workforce (CCW)	Santa Monica	Foundational project serving all 19 colleges	Sasha King King_sasha@smc.edu	$221,856
Faculty Innovation Hub	RSCCD	Foundational project serving all 19 colleges	Dr. Adriene "Alex" Davis Davis_adriene@rsccd.edu	$221,856
Marketing	Santa Monica	Foundational project serving all 19 colleges	Sasha King King_sasha@smc.edu	$221,856
Total				**$665,568**

2021-2022 K-12 SWP (Round 4) Projects

For Round 4 of the K-12 Strong Workforce Program, 38 projects were funded in the Los Angeles region. Projects were selected in accordance with the K12 Strong Workforce selection process. The 30-month performance period for Round 4 of K-12 SWP is January 1, 2022 through June 30, 2024.

Los Angeles Round 4 K-12 SWP projects are listed here.

Lead LEA	Pathway Improvement Title	Funding Amount	Lead Contact
ABC Unified	ABCUSD Pathway Partnership Pipelines to Close the Opportunity Gap	$927,330	Sasha Leonardo sasha.leonardo@abcusd.us
Alain Leroy Locke College Prep Academy	College and Career Pathways at Locke Academy	$916,977	Hillary Goyal Hillary.goyal@greendot.org
Azusa Unified	Foothill Consortium Curriculum & Instruction and Work-Based Learning	$927,330	Frank Chang fchang@azusa.org
Bassett Unified	Clearing the Path for College and Career Readiness	$519,771	Rhonda Lentz rlentz@bassettusd.org
Birmingham Community Charter High	Enhancing STEM Technology Programs through Computer Science, Coding and Robotics Engineering	$76,660	Lindsey Surendranath l.surendranath@birminghamcharter.com
Burbank Unified	CTE Pathway Expansion	$231,833	Sharon Cuseo sharoncuseo@burbankusd.org
Burbank Unified	Digital Media Expansion	$208,649	Sharon Cuseo sharoncuseo@burbankusd.org
California Advancing Pathways for Students in LA County	BioAnimaker Learning Space	$877,573	Lisa Azevedo Lazevedo@busd.k12.ca.us
California Advancing Pathways for Students in LA County	Transforming the World's Energy Systems	$564,690	Lisa Azevedo Lazevedo@busd.k12.ca.us

Lead LEA	Pathway Improvement Title	Funding Amount	Lead Contact
California School of the Arts – San Gabriel Valley	SGV Enhanced and Expanded CTE Pathways for an Evolving Arts Industry	$290,254	Elizabeth Ton Elizabeth.ton@sgv.csarts.net
Centinela Valley Union High	CTE Pathway Excellence for Success in College, Career, and Life!	$927,330	Hatha Parrish parrishh@cvuhsd.org
City Charter High	Love What You Do	$500,000	Valerie Braimah vbraimah@citycharterschools.org
Compton Unified	Audio Production Pathway: Sound Engineers Straight Outta Compton	$927,330	Silke Bradford sbradford@compton.k12.ca.us
Covina-Valley Unified	New Medical Assisting Pathway	$157,646	Julie Harrison jharrison@c-vusd.org
Culver City Unified	CCUSD's Video Game Design and Systems Lab	$297,673	Heather Moses heathermoses@ccusd.org
Da Vinci Communications High	Inclusive Interdisciplinary Involvement with Industry (i4) Project	$927,330	Carla Levenson Clevenson@davincischools.org
Da Vinci Design	Establishing Sustainable Practice of Entrepreneurial Skills, Strategies, and Operations (ESPRESSO)	$496,430	Carla Levenson Clevenson@davincischools.org
Da Vinci Innovation Academy	Business Connect Project	$250,000	Carla Levenson Clevenson@davincischools.org
Downey Unified	Computer Science in WBL: Programming with Game Development	$1,664,348	John Harris jharris@dusd.net
Downey Unified	Expanding Advanced Manufacturing and Welding Pathways	$1,841,720	John Harris jharris@dusd.net
Downey Unified	Technologies with Things	$1,820,774	John Harris jharris@dusd.net
El Camino Real Charter High	Developing Strong Pathways for Hospitality and Digital Media Applications	$141,418	Lindsey Surendranath lcsurendranath@gmail.com
El Monte Union High	Digital Media – Arts, Media & Entertainment	$289,603	Hillary Wolfe Hillary.wolfe@emuhsd.org

Lead LEA	Pathway Improvement Title	Funding Amount	Lead Contact
Glendale Unified	Expanding CTE for Student Success	$928,118	Narineh Makijan nmakijan@gusd.net
Hacienda La Puente Unified	Expanding AME and ICT Pathways to Middle School	$521,805	Mark Anderson manderson@hlpusd.k12.ca.us
LA's Promise Charter High #1	Media Arts Career Pathway Connections	$499,528	Leslie Aaronson lesliea@lapromisefund.org
Los Angeles Academy of Arts & Enterprise Charter	Work Based Learning and Alignment of Pathways to Post Secondary Education	$92,700	Wil Flores wflores@laaae.org
LA County Office of Education	Career Technical Education for Youth in Juvenile Justice System	$182,933	Mary Sanchez Sanchez_mary@lacoe.edu
Los Angeles Unified	Strengthening K-14 Pathways with Middle School Engagement	$738,141	Laura Hayes Laura.hayes@lausd.net
Lynwood Unified	Pathway Success through High Quality K-14 CTE Transition	$415,597	Juan Barroso jbarroso@mylusd.org
New Designs Charter	Create Arts & Entertainment Pathway and Robotics Program, Increase Dual Enrollment / CTE	$834,597	Marcus Herring marcus.herring@newdesignscharter.net
North Valley Military Institute College Prep Academy	Strong Workforce	$500,990	Mark Ryan mryan@novamil.org
Norwalk-La Mirada Unified	NLM – Future Ready	$927,330	Joanne Jung jjung@nlmusd.k12.ca.us
Pasadena Unified	Using Workforce Readiness Opportunities to Engage Students	$924,652	Kristina Turley turley.kristina@pusd.us
Port of Los Angeles High	CTE Pathway Improvement	$462,056	Erin Loveridge eloveridge@polahs.net
Rowland Unified	Refining Career Pathways for All Students	$927,330	Rocky Bettar rbettar@rowlandschools.org
SIATech Academy South	Equity and Access via Improved College and Career Exploration	$315,115	Debra DiBiase debra.dibiase@siatech.org
Tri-Cities ROP	Building a CTE Workforce Pipeline	$1,286,317	Therese Kennedy tkennedy@tricitiesrop.org
Total		**$25,339,878**	